



August 21, 2026

Dear Dr. Tan Hong Ming,

On behalf of the Singapore Chamber of Commerce Indonesia (SingCham), we would like to extend our sincere appreciation for your valuable contribution as a moderator at our **20th Anniversary Flagship Forum, *Riding the Rebound: New Growth Paradigms***, held on 19 August 2026.

Your contribution to the session, **“Future of Work: AI, Talent and Workforce Transformation”** brought valuable insights and perspectives that helped shape an engaging and meaningful discussion for our participants.

We truly appreciate the time and effort you dedicated to preparing for and sharing your expertise. Your participation greatly contributed to the success of the Forum and to our celebration of 20 years of Singapore–Indonesia business ties.

We are grateful for your support in helping SingCham bring together business leaders, policymakers, and industry stakeholders to exchange perspectives and strengthen meaningful connections across our two business communities.

Thank you once again for being part of this milestone event.

We look forward to the possibility of collaborating with you again in the future.



Singapore
Chamber of
Commerce
Indonesia

Best Regards,

A handwritten signature in black ink, reading "Shoeb Kagda".

Shoeb Kagda
Chairman
Singapore Chamber of Commerce Indonesia